

Community Safety 2013-17 Delivery Plan - 2016/17 Outcome 4

Actions/Interventions	Milestones	Due date	Lead	Strategic links	Comments RAG status
<b>Outcome 4: Reduce re-offending through an Integrated Offender Management approach (inc. transitional age group)</b>					
<b>Key Targets:</b>					
<ul style="list-style-type: none"> <li>• Increase the number of cases in the IOM cohort from 70 to 310 over four years (by March 2017)</li> <li>• Reduce re-offending rate for the IOM cohort by 40% over four years</li> <li>• Reduce the number of females re- entering custody by 20% over four years</li> <li>• Reduce offending by 41% of DIP Clients in the IOM cohort ( based on number of arrests and convictions of those engaging with CJIT after positive drug test)</li> </ul>					
4.1 Develop delivery process for the Integrated Offender Management (IOM) Team to reduce reoffending	Maintain an annual program of Offender Management Board meetings to provide Strategic Governance and enhanced performance monitoring	Q1 – Q4	IOM Strategic Lead IOM Operational Manager	Policing Plan Priorities	
	Maintain an annual program of multi agency IOM Operational Management Meetings to provide Operational Governance and pro-active case management	Q1		MOPAC Offender Management Strategy	
	Develop the Offender Management process to ensure the new Community Rehabilitation Companies (CRC) cohort model is mainstreamed into the IOM delivery process including Penrose provision.	Q3	IOM Strategic Lead IOM Operational Manager	Youth Offending Strategy	
	Ensure full engagement with the MOPAC funded Gripping the Offender North London Pilot to deliver end to end offender management with a focus on ensuring delivery of the enhanced service to the Women and Young Adult Male priority cohorts.	Q2	IOM Strategic Lead IOM Operational Manager	Adult and Youth Treatment Plans and DAAT Commissioning	
	Develop improved evaluation and monitoring for Offender Management Interventions including the use and development of the ID-IOM system.	Q1	IOM Strategic Lead IOM Operational Manager	Community Safety Strategy	
	Implement the new Offender Rehabilitation Act requirements for offenders including development of the offender management process and targeted licence conditions.	Q2	IOM Operational Manager		
	4.2 Delivery of Core MOPAC Local Crime Reduction Fund Targets	Extend the number of female offenders on the IOM cohort to reduce the number of females re-entering the criminal justice system by 20% by 2017	Q4	IOM Strategic Lead	Policing Plan Priorities
Increase number of statutory and non statutory offender cohort to 310 cases by April 2017.		April 16	IOM Operational Manager IOM Police Officer	Community Safety Strategy	
4.3 Publish an Offender Management Strategy	Present the draft strategy to the OM Board/CSP	Q3	All Partners	Corporate Plan	
	Present agreed strategy to Cabinet	Q3	All Partners		
	Publicise the strategy across the partnership	Q4	IOM Strategic Lead IOM Operational Manager	Community Safety Strategy	
	Refresh Operating procedures and processes and publish as updateable appendices to the framework	Q2	IOM Strategic Lead IOM Operational Manager	Policing Plan priorities Youth Offending Strategy	

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4.4 To embed the Adult and Youth Drug and Alcohol Treatment Services and implement custodial processes to maximise drug treatment and interventions	Develop a co-ordinated front-end of DIP service by ensuring testing on arrest rates are increased and target IOM and GTO Offenders	Q2	Sarah Hart IOM Strategic Lead	Community Safety Strategy Youth offending Strategy	
	Increase the number of DRR orders and successful completions	Q4	IOM Strategic Lead IOM Operational Manager	Adult and Youth Treatment Plans and DAAT Commissioning	
	Ensure DIP meets targets for reducing drug related re-offending	Q4	Sarah Hart	Policing Plan priorities	
	Embed alcohol treatment provision to ensure greater emphasis on recovery model and early help in particular to increase delivery of alcohol screening in police custody suites	Q4	Sarah Hart		
4.5 Implement a Restorative Justice Provision for IOM and priority Offenders	Develop the process and procedures for full implementation of the Restorative Justice offer in Pentonville Prison.	Q1	IOM Strategic Lead Pentonville Offender Management	Community Safety Strategy	
	RJ offered to all offenders and victims as standard practice across IOM/Gangs partnership. Evaluate and seek continuation funding	Q2 – Q3	IOM Strategic Lead Pentonville Offender Management		
4.6 Implement a Training and Awareness Programme	Deliver a programme of internal inter agency training and awareness for the agencies involved in the Offender Management Programme	Q4	IOM Strategic Lead IOM Operational Manager	Community Safety Strategy	
4.7 Develop a holistic family approach with the OM cohort	Develop links and information sharing with CYPS and Families First to ensure a joint approach to wider family and early intervention.	Q1 – Q2	IOM Strategic Lead IOM Operational Manager	Links to Corporate Plan Links to Children and Young People Strategy	
4.8 Develop the links with Community Based mental Health Services.	Develop liaison and information sharing protocols with mental health services in the community to ensure appropriate case management of offenders	Sept 14	IOM Strategic Lead BEH Forensic Mental Health Lead	Community Safety Strategy Links to mental health Strategy	
	Develop standardised referral process with community based mental health services	March 15	AD Public Health BEH Lead	Links to Public Health Strategy	

#### Background note

The priorities proposed are informed by the 15/16 Strategic Assessment Highlight Report and emerging national and regional strategic priorities, changes to the structure function and operational delivery of key partner agencies involved in Offender Management and the work of the IOM forums and operational management groups. The key issues concern the impact of re-offending on priority crime and specifically acquisitive crime, a change in focus with regard to offender management in terms of managing offenders within cohorts with specific needs and vulnerabilities enabling the development of targeted intervention to meet those needs and development of multi agency end to end offender management through Gripping the Offender and similar initiatives.